

UNAUDITED FINANCIAL STATEMENTS
FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

(RC 1193879)
UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Significant Accounting Policies

A. Material accounting policies

The following are the significant accounting policies adopted by the Company in the preparation of its Financial Statements.

1. Basis of preparation

These Financial Statements have been prepared in compliance with IAS 34 Interim Financial Reporting and relevant International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (the IASB).

These Financial Statements were prepared under the historical cost convention. The principal accounting policies applied in the presentation of the Financial Statements are set out below. These policies have been applied to all the periods presented except for the adoption of new accounting policies.

2. Revenue

Revenue is measured at fair value of the consideration received or receivable net of value added tax, excise duty returns, customer discounts, and other sales related discounts.

Revenue from the sale of products is recognised in profit or loss when the contract has been approved by both parties, rights have been clearly identified, payment terms have been defined, the contract has commercial substance and collectability has been ascertained as probable. Collectability of customer payment is ascertained from the customers' historical records, guarantees provided and advance payments made, if any.

The four steps recognition process for revenue is listed below:

- Identify the contract with a customer
- Identify the performance obligation in the contract
- Determine the transaction price
- Allocate the price to the performance obligation
- Recognise revenue.

3. Cost of goods sold

These are the costs of internally produced goods sold. The cost of internally produced goods includes directly attributable costs such as the costs of direct materials, direct labor and energy costs, as well as production overheads, including depreciation of production facilities. The costs of goods sold includes write-downs of inventories, where necessary.

4. Selling and distribution expenses

Comprises the cost of marketing, cost of organising the sales process and distribution.

5. Foreign currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which they operate ('the functional currency'). The functional currency and presentation currency of the Company is the Nigerian Naira.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from settlement of foreign currency transactions and from the translation of exchange rates of monetary assets, and denominated in currencies other than the Company's functional currency are recognised as the foreign exchange gain or loss in profit or loss.

6. Financial instruments

Financial instruments represent the Company's financial assets and liabilities. Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument. These instruments are typically held for liquidity, investment, trading or hedging purposes. All financial instruments are initially recognised at fair value plus directly attributable transaction cost, except those carried at fair value through profit or loss where transaction cost is recognised immediately in profit or loss.

Financial instruments are recognised (derecognised) on the date the Company commits to purchase (sell) the instruments (trade date accounting).

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Significant Accounting Policies

6. Financial instruments (continued)

Financial assets

Financial assets include trade and other receivables, cash and bank balances and certain other assets. Financial liabilities include term loans, bank overdraft, trade and certain other liabilities. The Company classifies its financial assets into one of the categories discussed below, depending on the purpose for which the asset was acquired. The Company has not classified any of its financial assets as held to maturity.

Subsequent measurement

Subsequent to initial measurement, financial instruments are measured either at fair value or amortised cost, depending on their classifications below. The Company's accounting policy for each category is as follows:

i. Trade and other receivables

These assets are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers, but also incorporate other types of contractual monetary assets. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment.

Impairment provisions are recognised when there is objective evidence (such as significant financial difficulties on the part of the counterparty of default or significant delay in payment) that the Company will be unable to collect all of the amounts due under the receivable terms. The amount of such a provision being the difference between the net carrying amount and the present value of the future expected cash flows associated with the impaired receivable.

For trade receivables which are reported net, such provisions are recorded in a separate allowance account with the loss being recognised within administrative expenses in the statement of profit or loss and other comprehensive income. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

ii. Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less that are readily convertible to a known amount of cash.

Impairment of financial assets carried at amortised cost

The Company assesses at each reporting date whether there is objective evidence that trade and other receivables are impaired. Trade and other receivables are impaired if objective evidence indicates that a loss event has occurred after initial recognition and that loss event has a negative effect on the estimated future cash flows of the receivables that can be estimated reliably. Criteria that are used by the Company in determining whether there is objective evidence of impairment include:

- Known cash flow difficulties experienced by the customer
- A breach of contract, such as default or delinquency in repayment for goods and service
- Breach of credit terms or conditions and
- It is becoming probable that the customer will enter bankruptcy or other financial reorganisation.

Financial liabilities

These include the following items:

i. Bank borrowings

Bank borrowings are initially recognised at fair value, net of any transaction costs incurred. Borrowings are subsequently carried at amortised costs. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the profit or loss over the period of the borrowings using the effective interest method.

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Statement of Significant Accounting Policies

6. Financial instruments (continued)

General and specific borrowing costs directly attributable to acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period to get ready for their intended use or sale are added to the cost of those assets, until such time when the assets is substantially ready for intended use or sale. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

ii. Trade payables and other short-term monetary liabilities

These are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method.

Fair value

Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable and willing parties in an arm's length transaction. The best evidence of the fair value of a financial instrument on initial recognition is the transaction price, i.e., the fair value of the consideration paid or received, unless the fair value is evidenced either by comparison with other observable current market transactions in the same instrument, without modification or repackaging or based on valuation techniques, such as discounted cash flow models and option pricing models whose variables include only data from observable markets.

When such valuation models with only observable market data as inputs or the comparison with other observable current market transactions in the same instrument indicate that the fair value differs from the transaction price, the initial difference will be recognised in the profit or loss immediately. The Company does not have any financial instrument (derivatives, etc.) that warrant such.

Derecognition of financial instruments

Financial assets are derecognised when the contractual rights to receive cash flows from the financial assets have expired or where the Company has transferred its contractual rights to receive cash flows on the financial assets such that it has transferred substantially all the risks and rewards of ownership of the financial asset. Any interest in transferred financial assets that is created or retained by the Company is recognised as a separate asset.

Financial liabilities are derecognised when they are extinguished, i.e., when the obligation is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same party on substantially different terms, or the terms of an existing financial liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, with the difference in the respective carrying amounts being recognised in profit or loss.

Offsetting of financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount is reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right is not contingent on future events and is enforceable in the normal course of business and in event of default, insolvency or bankruptcy of the Company or counterparty.

7. Retirement benefits

The Company operates two defined benefit schemes for its employees: defined contribution scheme and defined benefit scheme. The defined pension contribution plan is based on a percentage of pensionable earnings funded through contributions from the Company (10%) and employees (8%). The Fund is administered by pension fund administrators. Contributions to this plan are recognised as an expense in the profit or loss, in the periods during which services are rendered by employees.

Defined benefit schemes, also referred to as employee end of service gratuities are regarded as post-employment benefits.

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Statement of Significant Accounting Policies

8. Intangible assets

Licences

Licences are shown at historical cost. They have a finite useful life and are subsequently carried at cost less accumulated amortisation and impairment losses.

Software

Cost associated with acquiring software programmes are capitalised at historical cost. They have a finite useful life and are subsequently carried at cost less accumulated amortisation and impairment losses.

Exploration assets

Exploration assets are carried at cost less accumulated amortisation and impairment losses. The accumulated capitalised costs from exploration assets are amortised using straight line method.

The Company also amortises other intangible assets with a limited useful life, using the straight-line method over the following periods:

Item	Depreciation method	Average useful life
Exploration asset	Straight line	7-40 years
Licences	Straight line	2-5 years
Computer software	Straight line	3 years

9. Current taxation

The tax for the period comprises current, education and deferred taxes. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is recognised in other comprehensive income or directly in equity, respectively.

10. Deferred taxation

Deferred tax is recognised when the carrying amount of an asset or liability in the statement of financial position differs from its tax base. Recognition of deferred tax is restricted to those instances where it is probable that taxable profit will be available against which the difference can be utilised. The amount of the asset or liability is determined using tax rates that have been enacted or substantively enacted by the reporting date and are expected to apply when the deferred tax liabilities / (assets) are settled / (recovered).

11. Dividends

Dividends are recognised when they become legally payable. Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividend is approved by the Company's shareholders at the AGM or when paid.

12. Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the assets carrying amount or recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item to the Company and the cost can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance cost, are charged to the profit or loss during the financial period in which they are incurred.

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Significant Accounting Policies

12. Property, plant and equipment (continued)

Capital work in progress is not depreciated. Depreciation of assets commences when assets are available for use. Depreciation on other assets is calculated using straight line method over their expected useful economic life as follows:

Item	Depreciation method	Average useful life
Land	Straight line	Not depreciable
Buildings	Straight line	30 - 50 years
Plant and machinery	Straight line	3 - 40 years
Furniture and fixtures	Straight line	5 years
Motor vehicles	Straight line	4 years
Quarry equipment	Straight line	5 years
Tools, computers, laboratory and office equipment	Straight line	5 years
Trucks	Straight line	4 years
Construction work in progress	Straight line	Not depreciable

The residual values and useful lives of these assets are reviewed and adjusted if appropriate at the end of the reporting year.

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of the estimated selling price in the ordinary course of business less cost to sell and value in use. Impairment losses and reversal of previously recognised impairment losses are recognised within administrative expenses in profit or loss.

An item of property, plant and equipment is derecognised upon disposal or when no further future economic benefit is expected from its use or disposal. Gains or losses on disposal are determined by comparing the proceeds with the carrying amount and are recognised within other income or other expenses (net in profit or loss).

Quarry exploration and evaluation expenditures are accounted for using the successful efforts method of accounting. Costs are accumulated on a quarry-by-quarry basis. Geological and geophysical costs are expensed as incurred. Costs directly associated with quarry and exploration are capitalised until the determination of minable reserves are evaluated. If it is determined that commercial discovery has been achieved, these costs are charged as expenses.

Capitalisation is made with property, plants and equipment or intangible assets according to the nature of the expenditure. Once commercial reserves are found, exploration and evaluation assets are tested for impairment and transferred to development tangible or intangible assets. No depreciation or amortisation is charged during the exploration and evaluation period..

13. Inventories

Inventories are stated at the lower of cost and net realisable value after providing for any obsolescence and damages determined by the Management. Costs are those expenses incurred in bringing each product to its present location and condition and are computed as follows

- Raw materials, spare parts, and consumables: Actual costs include transportation, handling charges and other related costs
- Work in progress and finished goods: Cost of direct materials, direct labor and other direct cost-plus attributable overheads based on standard costing
- Finished Goods: Direct cost plus all production overheads.

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realizable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated cost to sell.

Allowance is made for excessive, obsolete and slow-moving items. Write-downs to net realisable value and inventory losses are expensed in the period in which the write-downs or losses occur.

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. Unaudited Financial Statements for the Three Months and Nine Months ended 30 September 2025

Statement of Significant Accounting Policies

14. Related party disclosures

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions.

Related parties include:

- Entities over which the Company exercises significant influence
- Shareholders and key management personnel of the Company
- Close family members of key management personnel
- Post-employment benefit plan which is for the benefit of employees of the Company or of any entity that is a related party of the Company.

Key management personnel comprise the Board of Directors and key members of the Management Team having authority and responsibility for planning, directing, and controlling the activities of the Company.

The Company enters into transactions with related parties on an arm's length basis. Prices of transactions with related parties are determined using the current market price or admissible valuation method.

15. Basic earnings per share

Basic earnings per share is calculated by dividing the net profit for the year attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding at the statement of financial position date.

16. Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of a past event, and it is probable that the Company will be required to settle that obligation and the amount has been reliably estimated.

Provisions for restructuring costs are recognised when the Company has a detailed formal plan for the restructuring that has been communicated to affected parties. Provisions are not recognised for future operating losses.

17. Borrowing costs capitalised

Borrowing costs that relate to qualifying assets, i.e., assets that necessarily take a substantial period to get ready for their intended use or sale and which are not measured at fair value are capitalised. All other borrowing costs are recognised in profit or loss.

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Statement of Significant Accounting Policies

18. Right- of-use-asset

Rights-of-use assets are initially measured at cost comprising of the following:

- The amount of the initial measurement of lease liability
- Any lease payments made at or before the commencement date, less any lease incentives received
- · Any initial direct costs, and
- Restoration costs.

The Right-of-use and lease liability are presented separately from other non-lease assets and liability in the statement of financial position.

19. Leases

The Company primarily leases building used as offices and warehouse. The lease terms are typically for fixed periods ranging from 1 to 2 years but may have extension options as described below. On renewal of lease, the terms may be renegotiated.

Contracts may contain both lease and non-lease components. The Company has elected not to separate lease and non-lease components but instead accounts for them as a single lease component. Lease terms are negotiated on an individual basis and contain different terms and conditions, including extension and termination options. The lease agreement does not impose any covenants; however, leased assets may not be used as security for borrowing purposes.

20. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker. The latter who is responsible for allocating resources and assessing performance of the operating segments has been identified as the BUA Cement Leadership Team, which comprises of the Board of Directors and other Executive Officers.

21. Government grants

Grants from the government are recognised at their fair value, where there is a reasonable assurance that the grant will be received and the Company will comply with all attached conditions. Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the cost that they are intended to compensate.

22. Comparative figures

Where necessary, comparative figures with notes have been restated to conform to changes in presentation in the current year.

23. Securities trading policy

In compliance with Rule 17.15 Disclosure of Dealings in Issuers' Shares, Rulebook of the Exchange 2015 (Issuers' Rules), BUA Cement Plc maintains a Security Trading Policy which guides Directors, Audit members, employees, and all individuals categorised as insiders as to their dealing in the Company's securities. The policy is periodically reviewed by the Board and updated. The Company has made specific inquiries from all its directors and other insiders and is not aware of any infringement of the policy during the period under review.

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Significant Accounting Policies

24. Shareholding structure and free float status

Company Name: BUA Cement Plc

Year End: Dec 2025
Reporting Period: Q3 2025
Share Price at end of reporting #160

period:

30 September 2025 30 September 2024

₩110

Description	Units	Percentage (In relation to issued share capital)	Units	Percentage (In relation to issued share capital)
Issued Share Capital Details of Substantial Shareholdings (5% and above)	33,864,354,060	100 %	33,864,354,060	100 %
Abdul Samad Rabiu BUA Industries Limited	18,974,995,225	56.03	18,974,995,225	56.03 39.75
BUA maustres Limited	13,462,681,069	39.75	13,462,681,069	39.75
Total Substantial Shareholdings	32,437,676,294	95.78	32,437,676,294	95.78
Directors' Shareholdings (direct and indirect), excluding directors with substantial interests Abdul Samad Rabiu Binji Yusuf H- Direct Chikezie Dickson Ajaero-Direct Kabiru Isyaku Rabiu- Direct Kenneth Chimaobi Madukwe- Direct Finn Arnoldsen- Direct Shehu Abubakar- Direct Ganiat Adetutu Siyonbola -Direct	637,403,152 1,217,383 450,000 820,000 845,450 820,000 1,000,000 31,000	1.88 0.00 0.00 0.00 0.00 0.00 0.00	645,540,918 1,056,663 450,000 820,000 845,450 820,000 1,000,000 103,000	1.91 0.00 0.00 0.00 0.00 0.00 0.00
Total Directors' Shareholdings	642,586,985	1.88	650,636,031	1.91
Other Influential Shareholdings Total Other Influential Shareholdings Free Float in Units and Percentage Free Float in Value	- 784,090,781 ₦125,454,524,960	2.32	- 7,760,417,351 N 85,364,590,850	2.29

Declaration:

BUA Cement Plc with a free float value of N125,454,524,960 as at 30 September 2025, is compliant with the Exchange's free float requirements for companies listed on the Main Board.

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Profit or Loss and Other Comprehensive Income

₩ '000	Notes	Unaudited 3 Months ended 30 September 2025	Unaudited YTD 30 September 2025	Unaudited 3 Months ended 30 September 2024	Unaudited YTD 30 September 2024	Audited Year end 31 December 2024
Revenue	2	278,429,739	858,733,667	219,462,332	583,405,357	876,469,849
Cost of sales	3	(134,926,362)	(429,474,937)	(147,935,326)	(402,590,984)	(576,212,917)
Gross profit (loss)		143,503,377	429,258,730	71,527,006	180,814,373	300,256,932
Other income	4	201,924	1,259,306	80,307	217,309	1,063,756
Selling and distribution costs	5	(17,690,582)	(47,478,242)	,	,	(42,858,640)
Administrative Expenses	6	(5,778,642)	(17,414,925)	(5,324,455)	(16,511,148)	
Impairment loss on financial asset			-	-	-	(311)
Operating profit		120,236,077	365,624,869	55,872,575	137,828,677	236,399,842
Finance income	7	3,178,896	9,943,131	4,852,127	14,653,515	18,190,652
Finance costs	8	(17,955,830)	(56,088,513)	(21,148,571)	(32,027,071)	(60,041,983)
Net finance cost		(14,776,934)	(46,145,382)	(16,296,444)	(17,373,556)	(41,851,331)
Net exchange gain / (loss)	8(a)	20,844,334	21,627,156	(17,459,187)	(57,437,316)	(92,105,319)
Minimum Tax	10(a)	(2,538,458)	(2,538,458)	(490,173)	(1,262,816)	(2,813,008)
Profit before taxation		123,765,019	338,568,185	21,626,771	61,754,989	99,630,184
Income and Deferred Taxes	10(a)	(14,804,970)	(48,712,905)	(6,910,252)	(12,784,754)	(25,720,949)
Profit after taxation		108,960,049	289,855,280	14,716,519	48,970,235	73,909,235
Other comprehensive income:						
Items that will not be reclassified to profit or loss: Remeasurements on net defined benefit liability/asset		-	-	-	-	(2,856,442)
Other comprehensive income for the period net of taxation		-	-	-	-	(2,856,442)
Total comprehensive income for the period		108,960,049	289,855,280	14,716,519	48,970,235	71,052,793
Earnings per share						
Per share information						
Basic earnings per share (kobo)	9	321.75	855.93	43.46	144.61	218.25

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UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Financial Position

		Unaudited YTD	Audited Year end
₩ '000	Notes	30 September 2025	31 December 2024
Assets			
Non-Current Assets			
Property, plant and equipment	11	1,132,825,630	1,182,476,535
Right-of-use assets	13	225,219	83,750
Intangible assets	12	13,597,607	13,355,043
		1,146,648,456	1,195,915,328
Current Assets			
Inventories	15	169,140,146	159,797,427
Due from related parties	14	68,508,899	22,771,443
Trade receivables	16	210,860	228,544
Prepayments and other assets	17	94,226,841	106,889,873
Cash and short term deposits	18	154,817,000	84,749,250
		486,903,746	374,436,537
Total Assets		1,633,552,202	1,570,351,865
Equity and Liabilities			
Equity			
Share capital	19	16,932,177	16,932,177
Reorganisation reserve	19.1	200,004,179	200,004,179
Actuarial reserve	19.2	(4,087,261)	(4,087,261)
Retained income		396,132,501	175,699,140
		608,981,596	388,548,235
Liabilities			
Non-Current Liabilities			
Long term borrowing	20	409,938,331	444,824,129
Lease liabilities	13	74,221	-
Debt Security Issued	21	42,811,525	57,252,784
Deferred tax	10(c)	90,488,588	47,973,774
Government grant	26	1,463,931	1,463,930
Retirement benefit obligation	22	7,675,572	7,134,372
Provision for decommissioning liabilities	25	9,076,680	48,600,112
		561,528,848	607,249,101
Current Liabilities	22	040 040 655	0== 0=0 454
Trade and other payables	23	318,618,002	377,073,124
Short Term Borrowings	20	62,812,163	48,314,584
Lease liabilities	13	66,905	88,171
Contract liabilities	24	37,442,491	113,936,226
Government Grant	26	161,534	640,870
Income tax payable	10(b)	6,322,715	2,470,056
Provision for decommissioning liabilities Debt Security Issued	25 21	7,509,215 30,108,733	3,542,402 28,489,096
Debt Security Issued	21	463,041,758	574,554,529
Total Liabilities		1,024,570,606	1,181,803,630
Total Equity and Liabilities		1,633,552,202	1,570,351,865
Total Equity and Elabilities		1,033,332,202	1,570,351,005

The unaudited financial statements and the notes on page 15-28 were approved by the board of directors on October 27, 2025 and were signed on its behalf by:

Chikezie Ajaero Chief Finance Officer FRC/2014/ICAN/0000001040 Abdul Samad Rabiu CFR, CON Chairman FRC/2014/IODN/00000010111

Engr. Binji Yusuf Managing Director/CEO FRC/2013/NSE/00000001746

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UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Changes in Equity

₩ '000	Share capital	Re- organization reserve	Reserve on Actuarial Defined Benefit Plan	Retained income	Total equity
Balance at 01 January 2024	16,932,177	200,004,179	(1,230,819)	169,518,613	385,224,150
Profit (loss) for the period Other comprehensive income	-	-	(2,856,442)	73,909,235 -	73,909,235 (2,856,442)
Total comprehensive income for the period	-	-	(2,856,442)	73,909,235	71,052,793
Dividends paid	-	-	-	(67,728,708)	(67,728,708)
Total contributions by and distributions to owners of company recognised directly in equity	-	-	-	(67,728,708)	(67,728,708)
Balance at 31 December 2024	16,932,177	200,004,179	(4,087,261)	175,699,140	388,548,235
Balance at 01 January 2025	16,932,177	200,004,179	(4,087,261)	175,699,140	388,548,235
Profit (loss) for the period Other comprehensive income	-	-	 -	289,855,280	289,855,280
Total comprehensive income for the period	-	-	-	289,855,280	289,855,280
Dividends paid	-	-	-	(69,421,920)	(69,421,920)
Total contributions by and distributions to owners of company recognised directly in equity	-	-	-	(69,421,920)	(69,421,920)
Balance at 30 September 2025	16,932,177	200,004,179	(4,087,261)	396,132,500	608,981,595

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UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Cash Flows

			Audited Year end 31 December
M '000	Notes	September 2025	2024
Cash flows from operating activities			
Net profit (loss) before taxation		338,568,185	99,630,184
Adjustments for:			
Depreciation and impairment of PPE	11	36,222,988	34,790,615
Amortisation and impairment of intangible assets	12	550,046	613,450
Depreciation of right of use asset	13	104,358	110,434
(Profit) or loss on sale of of assets and liabilities	11	(53)	(900)
Amortisation of government grant	4	(479,336)	(753,967)
Derecognition gains (losses) on financial assets at amortised cost		-	311
Unrealised foreign exchange loss(gain)	8(a)	(21,627,156)	92,105,319
Unrealised foreign exchange gain on cash & equivalents		-	(98,091,177)
Decommissioning liabilities adjustment	3	(4,008,564)	(2,548,608)
Minimum tax	10(a)	2,538,458	2,057,862
Current service cost-defined benefit plan	22	596,432	505,897
Recultivation cost	25	7,200	9,600
Plan participant contribution		-	(462,627)
Finance income	7	(9,943,131)	(18,190,652)
Finance costs	8	56,088,513	60,041,983
Operating profit before working capital changes		398,617,940	169,817,724
Changes in working capital:			
(Increase) decrease in inventories	15	(9,342,721)	(73,991,647)
(Increase) decrease in trade and other receivables	16	17,684	(165,240)
(Increase) decrease in prepayments	17	12,663,032	(11,410,073)
Increase (decrease) in trade and other payables	23	(56,507,844)	
Increase (decrease) in contract liabilities	24	(76,493,735)	
(Increase)/ decrease in due to/ from related parties	14	(45,737,456)	
(Increase)/ decrease in due to related parties			(51,118,269)
Cash generated from operations		223,216,900	408,599,678
Defined benefit paid during the year	22	(547,724)	
Tax paid		(1,531,778)	(2,477,726)
Net cash from operating activities		221,137,398	405,253,085
Cash flows from investing activities			
Purchase of property, plant and equipment	11	(25,710,084)	(289,726,899)
Proceeds from sale of property, plant and equipment	11	18,493	4,093
Purchase of intangible assets	12	(792,610)	(1,146,829)
Interest Income	7	9,943,131	18,190,652
Net cash from investing activities		(16 5/1 070)	(272,678,983)

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UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2025

Statement of Cash Flows

₩ '000	Notes	Unaudited YTD 30 September 2025	Audited Year end 31 December 2024
Cash flows from financing activities			_
Proceed from borrowings		-	22,844,569
Principal repayment of borrowings	20	(19,751,672)	(190,422,793)
Interest repayment on borrowing	20	(26,830,889)	(94,913,336)
Principal repayment on debt security		(17,600,514)	(28,750,000)
Interest repayment on debt security		-	(8,085,937)
Interest payment on overdraft	20	(712)	(3,864,841)
Repayments on lease liabilities	13	(206,058)	(72,512)
Dividend paid to equity holders		(69,421,926)	(67,728,708)
Net cash from financing activities		(133,811,771)	(370,993,558)
Total cash movement for the year		70,784,557	(238,419,456)
Cash at the beginning of the period	18	84,749,250	225,077,529
Profit or (loss) on foreign exchange on cash and cash equivalents		(716,807)	98,091,177
Total cash at end of the period	18	154,817,000	84,749,250

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

₩ '00	0	Unaudited 3 Months ended 30	Unaudited YTD 30	Unaudited 3 Months ended 30	Unaudited YTD 30	Audited Year end 31 December 2024
		September 2025	September 2025	September 2024	September 2024	2024
2.	Revenue					
Sale	of Cement	278,429,739	858,733,667	219,462,332	583,405,357	876,469,849
3.	Cost of sales					
Mate	rials sumables	18,857,793	57,391,233 4,436,781	16,262,084 1,103,736	47,335,661 3,491,591	68,294,212 4,790,794
	gy cost	1,554,983 35,514,023	113,423,208	30,973,424	101,446,901	282,483,504
	air and maintenance	6,081,043	17,794,759	4,762,733	12,768,636	18,552,260
•	rations, maintenance and technical fees	5,525,157	23,023,481	12,336,543	32,100,643	46,855,276
	k movement	33,090,802	84,136,208	22,494,080	41,463,569	67,624,309
	loyee costs eciation and impairment	3,248,185 8,545,386	9,769,081 25,615,452	2,977,141 7,157,489	8,731,275 17,610,085	12,217,533 25,041,521
•	ufacturing expenses	25,283,266	97,893,298	49,885,237	137,659,764	52,902,116
		137,700,638	433,483,501	147,952,467	402,608,125	578,761,525
Subt	otal (hefore decommissioning adjustment)			177,002,707	702,000,120	070,701,020
	otal (before decommissioning adjustment) ommissioning liability adjustment			(17,141)	(17,141)	(2,548,608
Deco Tota	ommissioning liability adjustment I (after decommissioning adjustment)	(2,774,276) 134,926,362	(4,008,564) 429,474,937	(17,141) 147,935,326	(17,141) 402,590,984	576,212,917
Deco Tota *Dec amou	ommissioning liability adjustment	(2,774,276) 134,926,362	(4,008,564) 429,474,937	147,935,326	402,590,984	576,212,917
Tota *Dec amou	ommissioning liability adjustment I (after decommissioning adjustment) ommissioning liability adjustment relates to a decrease unt of the decommissioning asset in line with IFRIC 1.	(2,774,276) 134,926,362	(4,008,564) 429,474,937	147,935,326	402,590,984	576,212,917
Tota *Dec amou 4. Sunc	ommissioning liability adjustment I (after decommissioning adjustment) ommissioning liability adjustment relates to a decrease unt of the decommissioning asset in line with IFRIC 1. Other income Iry income It on disposal of assets	(2,774,276) 134,926,362 e in decommissioning 32,341	(4,008,564) 429,474,937 liability of one 764,610 53	147,935,326 quarry, lkpobia	402,590,984 that exceeds	576,212,917 the carrying 294,484 900
Tota *Decamon amon 4. Sunc Profi	ommissioning liability adjustment I (after decommissioning adjustment) ommissioning liability adjustment relates to a decrease unt of the decommissioning asset in line with IFRIC 1. Other income	(2,774,276) 134,926,362 e in decommissioning	(4,008,564) 429,474,937 liability of one 764,610	147,935,326 quarry, lkpobia	402,590,984 that exceeds	576,212,917 the carrying 294,484 900 753,967
Tota *Decamon amon 4. Sunc Profi	ommissioning liability adjustment I (after decommissioning adjustment) ommissioning liability adjustment relates to a decrease unt of the decommissioning asset in line with IFRIC 1. Other income Iry income It on disposal of assets ernment grants	(2,774,276) 134,926,362 e in decommissioning 32,341 - 161,534	(4,008,564) 429,474,937 liability of one 764,610 53 479,336	147,935,326 quarry, Ikpobia 68,427	402,590,984 that exceeds 205,429	576,212,917 the carrying 294,484 900 753,967 14,405
Tota *Decamon amon 4. Sunc Profi	ommissioning liability adjustment I (after decommissioning adjustment) ommissioning liability adjustment relates to a decrease unt of the decommissioning asset in line with IFRIC 1. Other income Iry income It on disposal of assets ernment grants	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307	147,935,326 quarry, Ikpobia 68,427 - 11,880	402,590,984 that exceeds 205,429	576,212,917 the carrying
Tota Tota *Dec *Dec amou 4. Sunc Profi Gove Insur	ommissioning liability adjustment I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease and of the decommissioning asset in line with IFRIC 1. Other income Ity income It on disposal of assets comment grants ance claims	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307	147,935,326 quarry, Ikpobia 68,427 - 11,880	402,590,984 that exceeds 205,429	576,212,917 the carrying 294,484 900 753,967 14,405
Decor Tota *Dec amou 4. Sunc Profi Gove Insur	ommissioning liability adjustment I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease ant of the decommissioning asset in line with IFRIC 1. Other income dry income t on disposal of assets comment grants cance claims Selling and distribution costs	(2,774,276) 134,926,362 e in decommissioning 32,341	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306	147,935,326 quarry, lkpobia 68,427 - 11,880 80,307	402,590,984 that exceeds 205,429 - 11,880 217,309	576,212,917 the carrying 294,484 900 753,967 14,405 1,063,756
Decco Tota *Decco Tota *Decco Tota *Decco Tota *Decco Tota *Decco Tota Tota *Decco Tota Tota Tota Tota Tota Tota Tota Tot	I (after decommissioning adjustment) I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease ant of the decommissioning asset in line with IFRIC 1. Other income dry income t on disposal of assets comment grants cance claims Selling and distribution costs deting expenses & other overheads	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049 201,924	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306	147,935,326 quarry, Ikpobia 68,427 - 11,880 80,307	402,590,984 that exceeds 205,429 - 11,880 217,309	576,212,917 the carrying 294,484 900 753,967 14,405 1,063,756
Decco Tota *Decco Tota *Decco Tota *Decco Tota *Decco Tota *Decco Tota Tota *Decco Tota Tota Tota Tota Tota Tota Tota Tot	I (after decommissioning adjustment) I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease ant of the decommissioning asset in line with IFRIC 1. Other income dry income t on disposal of assets comment grants cance claims Selling and distribution costs deting expenses & other overheads continued and promotion	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049 201,924 2,327,041 2,644,473	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306 3,559,322 3,879,396	147,935,326 quarry, lkpobia 68,427 - 11,880 80,307	402,590,984 that exceeds 205,429 - 11,880 217,309 431,298 31,725	576,212,917 the carrying 294,484 900 753,967 14,405 1,063,756 669,312 32,523 971,784
Decc Tota Tota *Dec amou 4. Sunc Profi Gove Insur 5. Mark Adve Cem Print	I (after decommissioning adjustment) I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease ant of the decommissioning asset in line with IFRIC 1. Other income Ity income It on disposal of assets comment grants cance claims Selling and distribution costs deting expenses & other overheads continuent and promotion ent handling charges	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049 201,924 2,327,041 2,644,473 87,504	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306 3,559,322 3,879,396 290,823	147,935,326 quarry, lkpobia 68,427 	402,590,984 that exceeds 205,429 - 11,880 217,309 431,298 31,725 522,342	576,212,917 the carrying 294,484 900 753,967 14,405 1,063,756 669,312 32,523 971,784 55,595
Decc Tota Tota *Dec amou 4. Sunc Profii Gove Insur 5. Mark Adve Cem Print Distr	I (after decommissioning adjustment) I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease ant of the decommissioning asset in line with IFRIC 1. Other income Ity income It on disposal of assets comment grants cance claims Selling and distribution costs Leting expenses & other overheads cortisement and promotion ent handling charges ing and stationery	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049 201,924 2,327,041 2,644,473 87,504 726	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306 3,559,322 3,879,396 290,823 19,569	147,935,326 quarry, lkpobia 68,427 	402,590,984 that exceeds 205,429 - 11,880 217,309 431,298 31,725 522,342 19,690	576,212,917 the carrying 294,484 900 753,967 14,405 1,063,756 669,312 32,523 971,784 55,595 30,347,520
Decc Tota Tota *Dec amou 4. Sunc Profii Gove Insur 5. Mark Adve Cem Print Distr Depr Salai	I (after decommissioning adjustment) I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease and of the decommissioning asset in line with IFRIC 1. Other income Ity income It on disposal of assets comment grants cance claims Selling and distribution costs etting expenses & other overheads cortisement and promotion content handling charges ing and stationery dibution costs eciation ries, wages & benefits	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049 201,924 2,327,041 2,644,473 87,504 726 8,986,312	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306 3,559,322 3,879,396 290,823 19,569 28,802,002	147,935,326 quarry, lkpobia 68,427 	402,590,984 that exceeds 205,429 11,880 217,309 431,298 31,725 522,342 19,690 18,578,780 5,853,676 1,188,693	576,212,917 the carrying 294,484 900 753,967 14,405 1,063,756 669,312 32,523 971,784 55,595 30,347,520 9,502,046
Decc Tota *Dec amou 4. Sunc Profii Gove Insur 5. Mark Adve Cem Print Distr Depr Salai	I (after decommissioning adjustment) I (after decommissioning adjustment) commissioning liability adjustment relates to a decrease ant of the decommissioning asset in line with IFRIC 1. Other income Ity income It on disposal of assets comment grants cance claims Selling and distribution costs etting expenses & other overheads continued and promotion content handling charges ing and stationery dibution costs eciation	(2,774,276) 134,926,362 e in decommissioning 32,341 161,534 8,049 201,924 2,327,041 2,644,473 87,504 726 8,986,312 3,248,779	(4,008,564) 429,474,937 liability of one 764,610 53 479,336 15,307 1,259,306 3,559,322 3,879,396 290,823 19,569 28,802,002 9,746,338	147,935,326 quarry, Ikpobia 68,427 	402,590,984 that exceeds 205,429 11,880 217,309 431,298 31,725 522,342 19,690 18,578,780 5,853,676	576,212,917 the carrying 294,484 900 753,967 14,405

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

₩ '000	Unaudited 3 Months ended 30 September 2025	Unaudited YTD 30 September	Unaudited 3 Months ended 30 September 2024	Unaudited YTD 30 September	31 December 2024
6. Administrative expenses					
Amortisation	1,667	5,438	2,328	6,995	9,173
Auditors remuneration - external auditors	53,213	160,555	47,085	162,888	200,000
Bank charges	193,234	427,116	392,518	728,067	868,711
Computer expenses	90	90	(149,898)	(149,706)	-
Consumables Depreciation	- 562,743	- 1,510,164	- 424,772	- 1,073,467	574,445 940,364
Donation and Public relation	90,898	868,990	84,968	1,158,739	2,482,553
Employee costs	1,697,307	5,479,729	1,503,975	4,230,997	6,477,294
Debt issue expenses	-	79,175	-	1,772,873	401,802
Board of directors expenses	200,583	608,491	204,638	560,573	993,580
Corporate social responsibility	32,260	177,233	609,423	730,386	-
Legal and other professional fees	491,435	1,031,366	121,687	393,551	1,075,609
Gifts	79,793	291,896	34,175	89,475	-
Insurance	10,279	43,326	13,268	30,935	446,389
Medical expenses	113,985	250,816	56,533	101,581	-
Motor vehicle expenses	50,826	119,110	23,524	59,610	2 420 025
Other expenses Printing and stationery	1,524,403	4,236,251	1,299,229	3,598,323	3,438,825 384,706
Repairs and maintenance	90,383	352,526	139,430	- 451,021	906,558
Security	569,307	1,723,730	499,510	1,468,631	2,003,495
Staff welfare	16,236	48,923	17,290	42,742	2,000,400
Subscriptions	-	-	-	-,	284,372
Travel - local	-	-	-	-	574,019
	5,778,642	17,414,925	5,324,455	16,511,148	22,061,895
7. Investment income					
Interest income Investments in financial assets:					
Interest Income	3,178,896	9,943,131	4,852,127	14,653,515	18,190,652
8. Finance costs					
Interest expenses	17,955,830	56,088,513	21,148,571	32,027,071	60,041,983
8(a). Foreign exchange (gain)/loss					
Net foreign exchange loss on borrowings/cash	(16,157,975)	(17,121,034)	10,884,348	101,566,670	237,661,060
Foreign exchange loss capitalised	(4 606 250)	- (4 506 122)	2,259,121	(53,907,413)	(52,493,150)
Net loss on other foreign exchange transactions	(4,686,359) (20,844,334)	(4,506,122) (21,627,156)	4,315,718 17,459,187	9,778,059 57,437,316	(93,062,591) 92,105,319
	(20,011,001)	(=1,0=1,100)		01,101,010	

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

	Unaudited 3 Months	Unaudited	Unaudited 3 Months	Unaudited	Audited Year end
	ended	YTD	ended	YTD	31 December
₩ '000	30	30	30	30	2024
	September	September	September	September	
	2025	2025	2024	2024	

9. Earnings per share

Basic earnings per share are calculated by dividing the profit attributable to equity holders by the weighted average number of ordinary shares outstanding at the end of reporting period.

Basic earnings per share

Reconciliation of earnings	400 000 040	000 055 000	11710510	10.070.005	70 000 005
Net profit attributable to ordinary equity holders	108,960,049	289,855,280	14,716,519	48,970,235	73,909,235
	Number '000	Number '000	Number '000	Number '000	Number '000
Weighted average number of ordinary shares	33,864,354	33,864,354	33,864,354	33,864,354	33,864,354
Basic Earning per ordinary shares (kobo)	321.75	855.93	43.46	144.61	218.25
10. Taxation					
10(a). Major components of the tax expense					
Minimum tax					
Minimum Tax	2,538,458	2,538,458	490,173	1,262,816	2,813,008
Current Local income tax - current period	_	_	2,109,320	2,109,320	_
Local income tax - recognised in current tax for p	(14,946,488)	-	10,204,682	10,537,606	(10,985,063)
Education Tax	2,605,267	6,181,036	(736,684)	254,480	2,363,456
Police Trust Fund	6,315	17,055		1,080	5,118
	(12,334,906)	6,198,091	11,577,318	12,902,486	(8,616,489)
Deferred					
Originating and reversing temporary differences	27,139,876	42,514,814	(4,667,066)	(117,732)	34,337,438
Split between current and deferred tax					
Current tax	(12,334,906)	6,198,091	11,577,318	12,902,486	(8,616,489)
Deferred tax	`27,139,876 [°]	42,514,814	(4,667,066)	(117,732)	34,337,438
	14,804,970	48,712,905	6,910,252	12,784,754	25,720,949

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

₩ '000	Unaudited YTD 30 September 2025	Audited Year end 31 December 2024
10(b).Current income tax liabilities		
As at the beginning	2,470,056	13,564,271
Provision for the period/year	6,198,091	(8,616,489)
	8,668,147	4,947,782
Less: Payment during the period	(2,345,432)	(2,477,726)
As at the End	6,322,715	2,470,056
10(c). Deferred tax		
Reconciliation of deferred tax asset / (liability)		
At beginning of year	47,973,774	13,783,316
Deferred tax charge/(credit) for the period - profit or loss Deferred tax credit for the year-OCI	42,514,814	34,337,438 (146,980)
	90,488,588	47,973,774

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

11. Property, plant and equipment

Reconciliation of property, plant and equipment

							Tools, computers, Laboratory		Construction	
H 1000			Plant and Fu	rniture and	Motor	Quarry	and office		Work in	
₩ '000	Land	Buildings	machinery	fixtures	vehicles	Equipment	equipment	Trucks	Progress	Total
Cost										
At 01 January 2024	1,383,379	61,371,127	561,745,063	983,632	3,683,458	23,696,579	1,994,372	37,796,544	224,473,327	917,127,481
Additions	15,082	1,696,995	2,502,079	333,266	1,851,432	-	375,661	-	391,468,885	398,243,400
Disposals and scrappings Transfers	- 2,247,196	- 79,913,928	(3,408) 416,446,211	-	(9,000)	-	(614)	49,061,383	(547,668,718)	(13,022)
Reclassifications	2,247,190	79,913,920	410,440,211	_	_	_	_	49,001,303	(10,485,264)	(10,485,264)
Changes in Estimates	_	-	-	_	-	26,009,319	_	-	(10,400,204)	26,009,319
	0.045.057	440,000,050	000 000 045	4 040 000	5 505 000		0.000.440	00.057.007	F7 700 000	
At 31 December 2024 Additions	3,645,657 92,282	142,982,050	980,689,945 11,473,392	1,316,898	5,525,890 942,972	49,705,898 1,344	2,369,419 952,546	86,857,927	57,788,230	1,330,881,914 25,710,084
Disposals and scrappings	92,202	322,684	11,473,392	156,481	(17,500)	1,344	(940)	_	11,768,383	(18,440)
Transfers	_	_	(70,530)	_	(17,500)	(39,057,270)	(940)	_	_	(39,127,800)
At 30 September 2025	3,737,939	143,304,734	992,092,807	1,473,379	6,451,362	10,649,972	3,321,025	86,857,927	69,556,613	1,317,445,758
Accumulated Depreciation	., . ,	-,,-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, -,-	-, - ,	-,,-	-,- ,	,,-		
At 01 January 2024	_	(7,999,049)	(81,691,878)	(551,876)	(2,008,277)	(4,646,564)	(1,101,763)	(15,625,186)	_	(113,624,593)
Disposals	_	(1,000,040)	454	(331,070)	9,000	(4,040,304)	375	(13,023,100)	_	9,829
Charge for the period	-	(2,431,565)	(19,968,130)	(151,780)	(796,291)	(1,846,546)	(298,062)	(9,298,237)	-	(34,790,611)
At 31 December 2024	-	(10,430,614)	(101,659,554)	(703,656)	(2,795,568)	(6,493,110)	(1,399,450)	(24,923,423)	-	(148,405,375)
Disposals	-	-	-	-	7,292	-	939	-	-	8,231
Reclassifications	-	-	2,905	-	-	-	-	-	-	2,905
Charge for the period	-	(2,611,842)	(18,820,259)	(140,313)	(740,635)	(3,921,133)	(245,372)	(9,746,338)	-	(36,225,892)
At 30 September 2025	-	(13,042,456)	(120,476,908)	(843,969)	(3,528,911)	(10,414,243)	(1,643,883)	(34,669,761)	-	(184,620,131)
Carrying Amount										
At 31 December 2024	3,645,657	132,551,436	879,030,391	613,242	2,730,322	43,212,788	969,969	61,934,504	57,788,230	1,182,476,539
At 30 September 2025	3,737,939	130,259,988	870,335,385	629,411	2,922,452	1,185,017	2,010,658	52,188,166	69,556,614	1,132,825,630

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

11. Property, plant and equipment (continued)

Revaluation of property, plant and equipment

No recent revaluation has been done by the Company. The Directors are of the opinion that the carrying value of property, plant & machinery approximate its fair value.

Included in quarry equipment is cost relating to restoration of quarry site being mined by the Company as at 31 March 2025.

Depreciation charged during the period are included in:	Unaudited YTD 30 September 2025	Audited Year end 31 December 2024
Cost of sales Administrative expenses Selling and distribution expenses	25,046,230 1,430,420 9,746,338	851,325
	36,222,988	34,790,615

12. Intangible assets

Reconciliation of intangible assets

₩ '000	Exploration asset	Computer software, other	Total
Cost At 01 January 2024 Additions	14,093,483 1,146,829	109,724	14,203,207 1,146,829
At 31 December 2024 Additions	15,240,312 792,610	109,724	15,350,036 792,610
At 30 September 2025	16,032,921	109,723	16,142,644
Amortisation and impairment At 01 January 2024 Amortisation	(1,287,558) (604,275)	(93,985) (9,173)	(1,381,543) (613,448)
At 31 December 2024 Amortisation	(1,891,833) (544,608)	(103,158) (5,438)	(1,994,991) (550,046)
At 30 September 2025	(2,436,441)	(108,596)	(2,545,037)
Carrying Amount			
At 31 December 2024	13,348,478	6,565	13,355,043
At 30 September 2025	13,596,480	1,127	13,597,607

Intangible assets represent cost of quarry deposits, software licence.

Software Licence

The software licence relates to cost of licence on software used by the Company which is for the period of 5 years. Software licence is shown at amortised cost. The licence have been acquired with the option to renew at the end of the period.

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

₩ '000	Unaudited YTD 30 September 2025	Audited Year end 31 December 2024
13. Right-of-use assets		
Buildings	225,219	83,749
Opening balance	83,749	115,627
Additions	245,828	78,556
Depreciation of right of use assets	(104,358)	
Balance at end of period	225,219	83,749
Leases liabilities		
Opening balance	88,172	73,868
Additions	245,828	78,556
Interest expenses Payments	13,184 (206,058)	8,259 (72,512)
Payments Balance at end of period	141,126	88,171
14. Due from related parties BUA International limited PW Nigeria	68,508,899	22,684,364 87,079
	68,508,899	22,771,443
15. Inventories		
Fuel Engineering spares Packing materials Raw materials Goods in transit Work in progress Finished goods	14,615,689 55,103,133 4,838,554 68,780,146 19,173 21,503,653 4,279,798	10,565,161 42,159,606 2,020,140 44,366,662 2,017,551 58,376,011 292,296
	169,140,146	159,797,427
There was no write-down of inventories recognised as an expense during the period.		
None of the inventories of the Company were pledged as security for loans as at the reporting date.		
16. Trade receivables		
Trade receivables Loss allowance	211,241 (381)	228,925 (381)
	210,860	228,544

All amounts are short-term. The net carrying value of trade receivables is considered a reasonable approximation of fair value.

The Company strictly deals on cash and carry basis with the exception of three corporate clients in the construction industry who have a corporate guaranteed bond in place with a spelt out pre-agreed credit terms. Trade receivables are not interest bearing.

The average credit period of the Company's sales is 30 days. The Company has financial risk management policies in place to ensure that all receivables are received within the pre-agreed credit terms.

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₩ '000	Unaudited YTD 30 September 2025	Audited Year end 31 December 2024
17. Prepayments and other assets		
Other prepayments (*) Prepayment for engineering and construction work Advance to staff	53,822,745 39,536,392 867,704 94,226,841	, ,
*Other prepayments relate to advance payments made to vendors for supply of products and spares.		
18. Cash and cash equivalents		
Cash and cash equivalents consist of: Cash on hand Bank balances Short-term deposits	33,443 62,027,533 92,756,024	14,510 45,596,919 39,137,821
	154,817,000	84,749,250
Split between assets and liabilities		
Current assets	154,817,000	84,564,367

Short-term deposits are made for varying periods of between 1 day and 3 months depending on the immediate cash requirements of the Company and earn interest at the respective short-term deposit rates.

The Company has not pledged its short-term deposits in order to fulfil collateral requirements with any bank. Cash and Bank equivalent is exclusive of overdraft balance.

For the purpose of the statement of cash flow, cash and cash equivalents comprise the following as at:

19. Share capital

Authorised 33,864,354,060 Ordinary shares of 50kobo each.	16,923,177	16,932,177
Issued and fully paid 33,864,354,060 Ordinary shares of 50k each	16,932,177	16,932,177

Share Capital

In accounting for the merger between BUA Cement and Cement Company of Northern Nigeria (CCNN) PLC in 2019, the balances in these financial statements including share capital were presented as though the merger took effect from when both entities came under common control. As a result, the changes in the share capital of BUA Cement with respect to the business combination were applied retrospectively in the 2018 & 2019 financial statements.

19.1 Reorganisation Reserve

At the beginning and at the end of the period

200,004,179 200,004,179

Reorganisation reserve consists of the Company's merger transactions with entities under common control.

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UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS AND NINE MONTHS ENDED 30 SEPTEMBER 2025

Notes to the Unaudited Financial Statements

№ '000	Unaudited YTD 30 September 2025	Audited Year end 31 Decembe 2024
19.2 Other Reserves		
Reserve on Actuarial Valuation of Defined Benefit Plan Opening balance Actuarial gain/(loss) on defined benefit plan (net of tax)	(4,087,261) -	(1,230,819) (2,856,442)
Balance at end of period	(4,087,261)	(4,087,261)
20. Borrowings		
Bank loan IFC Loan	24,105,898 448,644,596	43,165,556 449,973,157
	472,750,494	493,138,713
Split between non-current and current portions		
Non-current liabilities	409,938,331	444,824,129
Current liabilities	62,812,163	48,314,585
	472,750,494	493,138,714

Borrowings classified based on average interest rate

The above borrowings are further classified based on average interest rate, maturity and provider of funds:

Average	Maturity	₩ '000	₩ '000
Interest Rate			
26%	13 April 2025	-	4,622,661
21%	30 March 2025	-	1,957,962
26%	30 April 2025	-	8,022,054
		59,149,560	28,148,427
25%	30 March 2025	-	513,024
5%/9%	30 September 2030	1,831,301	2,195,849
5%/9%	11 June 2030	1,831,301	2,218,472
		-	636,136
	_	62,812,162	48,314,585
5%/9%	30 September 2030	9,798,196	11,076,324
5%/9%	11 June 2030	10,645,099	11,923,075
		389,495,037	421,824,730
	_	409,938,332	444,824,129
	_	472,750,494	493,138,714
	Interest Rate 26% 21% 26% 25% 5%/9% 5%/9%	Interest Rate 26% 13 April 2025 21% 30 March 2025 26% 30 April 2025 25% 30 March 2025 30 September 2030 5%/9% 11 June 2030 5%/9% 30 September 2030	Interest Rate 26%

Movement in borrowings

Movement in borrowings are analysed as follows:

Opening balance	493,138,713	418,156,908
Additional drawdowns in the year	-	22,844,569
Principal repayments	(19,751,672)	(190,422,793)
Interest repayments	(26,830,889)	(94,913,336)
Interest capitalised	-	56,023,351
Interest expense	43,315,376	43,788,954
Exchange losses/(Gains) expensed	(17,121,034)	185,167,910
Foreign Exchange Loss Capitalized	-	52,493,150
Balance at end of period	472,750,494	493,138,713

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Notes to the Unaudited Financial Statements

		Audited
	Unaudited	Year end
	YTD	31 December
₩ '000	30 September	2024
	2025	

20. Borrowings (continued)

First Bank of Nigeria - Term Loans and overdraft

The facilities were for part finance of construction of cement plant, importation of spare parts and raw materials. All the facilities were secured with a debenture on fixed and floating assets of BUA Cement Plc, corporate guarantee of BUA International Ltd and personal guarantee of Alhaji Abdulsamad Rabiu.

Union Bank - Trade Line - Cash backed

The facility was obtained as a trade line facility for importation of machines and equipment. It is a \$28.4 million facility covered by an All Asset Debenture of the Company and personal guarantee of Mr. Abdulsamad Rabiu.

Coronation Merchant Bank & First City Monument Bank - IFF- Forex

This is a clean line facility for offshore payment of letters of credit for future settlement.

Fidelity Bank - Real Sector Support Fund - Term Loans

This facility is a N20 billion loan for financing of capacity expansion. The loan is for 10 years inclusive of moratorium of 2 years on principal. It is covered by an All Assets Debenture on the assets of BUA Cement Plc. This is a CBN intervention facility through commercial banks.

Union Bank - Real Sector Support Fund - Term Loans

This facility is a N20 billion loan for financing of capacity expansion. The loan is for 10 years inclusive of moratorium of 2 years on principal. It is covered by an All Assets Debenture on the assets of BUA Cement Plc. This is a CBN intervention facility through commercial banks.

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₩ '000	Unaudited YTD 30 September 2025	Audited Year end 31 Decembe 2024
21. Debt Security Issued		
BUA Cement Series 1 Bond	72,920,258	85,741,880
Split between non-current and current portions Non-current liabilities	42,811,525	85,741,880
Current liabilities	30,108,733	-
	72,920,258	85,741,880
Movement in Debt Security Issued bond		
Movement in borrowings are analysed as follows:		
Opening balance	85,741,880	114,124,633
Principal repayments	•	(28,750,000)
Interest repayments	(3,225,514)	(8,085,937)
Interest expense	4,778,892	8,453,184
Balance at end of period	72,920,258	85,741,880
BUA Cement Series 1 Bond		
2020. The Bond proceeds were used to reimburse the shareholder loan and for working capital finance.		
22. Retirement benefits Retirement benefit obligation	7,675,572	7,134,372
	7,675,572	7,134,372
Retirement benefit obligation Reconciliation of change in defined benefit obligation		
Retirement benefit obligation Reconciliation of change in defined benefit obligation Defined benefit obligation opening	7,134,372	4,572,205
Retirement benefit obligation Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost		
Retirement benefit obligation Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost	7,134,372 596,432	4,572,205 505,896
Retirement benefit obligation Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax	7,134,372 596,432	4,572,205 505,896 384,343 (462,627) (208,914)
Retirement benefit obligation Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax	7,134,372 596,432 492,492 - -	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment	7,134,372 596,432 492,492 - - - (547,724)	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867)
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period	7,134,372 596,432 492,492 - - (547,724) 7,675,572	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment	7,134,372 596,432 492,492 - - (547,724) 7,675,572	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation	7,134,372 596,432 492,492 - - (547,724) 7,675,572 & & Stanbic IBTC to me	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation	7,134,372 596,432 492,492 - (547,724) 7,675,572 x & Stanbic IBTC to me	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372 (2,669,123)
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is:	7,134,372 596,432 492,492 - - (547,724) 7,675,572 & & Stanbic IBTC to me	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation Plan asset with banks Amounts Recognised in OCI	7,134,372 596,432 492,492 - (547,724) 7,675,572 x & Stanbic IBTC to me	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372 (2,669,123)
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation Plan asset with banks Amounts Recognised in OCI Actuarial loss/(gain) on defined benefit plan:	7,134,372 596,432 492,492 - (547,724) 7,675,572 x & Stanbic IBTC to me	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372 (2,669,123) 4,465,249
Retirement benefit obligation Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation Plan asset with banks Amounts Recognised in OCI Actuarial loss/(gain) on defined benefit plan: Change in assumption	7,134,372 596,432 492,492 - (547,724) 7,675,572 x & Stanbic IBTC to me	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372 (2,669,123) 4,465,249
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation Plan asset with banks Amounts Recognised in OCI Actuarial loss/(gain) on defined benefit plan: - Change in assumption	7,134,372 596,432 492,492 - (547,724) 7,675,572 (& Stanbic IBTC to me 7,675,572 (2,422,190) 5,253,382	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372 (2,669,123) 4,465,249 (208,914) 3,212,336
Reconciliation of change in defined benefit obligation Defined benefit obligation opening Current service cost Interest cost Plan participants contribution Actuarial (gains)/losses - Change in assumption - Net of tax Actuarial (gains)/losses - Experience adjustment- Net of tax Benefit payment Balance at end of period Included in bank balance is N2,422,190,338 set aside in an End of Service Benefit account with Zenith Bank commitments of the Company. The funded status of the Defined Benefit for the period in view is: Retirement benefit obligation	7,134,372 596,432 492,492 - (547,724) 7,675,572 (& Stanbic IBTC to me 7,675,572 (2,422,190) 5,253,382	4,572,205 505,896 384,343 (462,627) (208,914) 3,212,336 (868,867) 7,134,372 eet retirement 7,134,372 (2,669,123) 4,465,249

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	Unaudited	Year end
	YTD	31 December
₩ '000	30 September	2024
	2025	

22. Retirement benefits (continued)

The Company operates a defined contribution pension scheme in line with the provisions of the Pension Reform Act 2004, with contributions based on the sum of employees' basic salary, housing and transport allowance in the ratio of 8% by the employee and 10% by the employer.

The Company's contributions to this scheme is charged to the profit and loss account in the period to which they relate. Contributions to the scheme are managed by appointed pension managers on behalf of the beneficiary staff in line with the provisions of the Pension Reform Act. Consequently, the Company has no legal or constructive obligations to pay further contributions if the funds do not hold sufficient assets to meet the related obligations to employees.

The Company also has a retirement benefits policy (unfunded) for all its full-time employees who have served the Company for a minimum of 5 years and above. The Company has a post-retirement programme for any employee who has attained the terminal age limit of 60 years.

The above tables summarise the movement in the retirement benefit as recognised in the income statement the funded status and amounts recognised in the statement of financial position.

23. Trade and other payables

Trade payables	263,610,452	332,550,376
Other payables and accrued expenses	10,425,024	6,519,124
Accrual, provision and other liabilities	944,398	279,379
Unclaimed dividend	527,602	714,151
Payroll tax & other statutory obligations	1,164,274	1,175,737
Withholding tax payables	14,839,024	21,425,924
Minimum tax	2,558,844	2,057,862
VAT payables	24,548,384	12,350,571
	318,618,002	377,073,124

Changes in trade payables in the statement of cash flows is as follows:

	(56,507,844)	386,113,536
Minimum tax	(2,558,844)	(2,057,862)
Effect of unrealised exchange (loss)/gain	4,506,122	93,062,591
Movement in trade payables and other payables	(58,455,122)	295,108,807

24. Contract liabilities

The Company has recognised the following liabilities relating to contract with customers:		
Customers deposits	37,442,491	113,936,226

25. Provisions

Provisions for decommissioning liabilities (rehabilitation)

Opening balance	52,142,513	25,129,800
Additional provision made	7,200	9,600
Increase/(Decrease) as a result of change in estimate	(39,057,269)	26,009,319
Unwinding of interest	7,502,015	3,542,402
Decommissiong adjustment	(4,008,564)	(2,548,608)
Balance at end of period	16,585,895	52,142,513

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Notes to the Unaudited Financial Statements

	16,585,895 52,142,5
Non-current liabilities Current liabilities	9,076,680 48,600,1 7,509,215 3,542,4
25. Provisions (continued) Split between non-current and current portions	
₩ '000	Audite Unaudited Year e YTD 31 Dece 30 September 2024 2025

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	Audited	_
	Unaudited Year end	
	YTD 31 December	er
₩ '000	30 September 2024	
	2025	

25. Provisions (continued)

Provision for decommissioning liabilities

Quarry decommissioning provisions relates to expected cost of reclaiming excavated quarry sites into a habitable settlement for farming, local villagers settlement and other uses. It also includes provision for other environmental issues.

26. Deferred income

Split between non-current and current portions		
Non-current liabilities	1,463,931	1,463,930
Current liabilities	161,534	640,870
	1,625,465	2,104,800

Movement in Government grants is analysed below:

Opening balance	2,104,801	2,858,768
Amount recognised in the P&L	(479,336)	(753,967)
Balance at end of period	1,625,465	2,104,801

Government grants have been estimated from the N40 billion Real Sector Support Fund provided by the Central Bank of Nigeria through listed commercial banks at rates of between 5% to 9%.